From: Business Integrity <business.integrity@us.mcd.com>

Subject: RE: Have you received my communications? Please acknowledge receipt.

Date: November 19, 2019 at 01:19

To: , Business Integrity <business.integrity@us.mcd.com>

Our apologies for not responding, however, it appears that we did not receive your communications. Could you provide us with the information that you previously provided?

Thanks.

## Original Message

From:

Sent: Monday, November 18, 2019 9:17 AM

To: Business Integrity <business.integrity@us.mcd.com>

Subject: Have you received my communications? Please acknowledge receipt.

Dear Sir or Madam,

Have you received my communications? I would appreciate if you would confirm the receipt of the emails I've sent to you.

Have all of the Members of the Board of McDonald's Corporation been notified? It's important for all of them to be notified of what's going on.

I would like to remind you one more time that we are dealing with a serious criminal case here.

If you have nothing to hide, then there is no reason to hide and you shouldn't refuse to acknowledge receipt of my communications.

Yours sincerely,